



COMPANY PROFILE

Delivering Certainty. Protecting Value. Creating Confidence.

A multi-disciplinary project services consultancy supporting complex capital projects across Africa since 1997.

Project Delivery • Project Controls • Engineering • Commercial • Advisory



Building confidence through expertise, governance and project delivery.

Established in 1997, R&R Project Services is a multi-disciplinary consultancy providing specialist expertise across project delivery, project controls, engineering management, commercial management, assurance and advisory services.

Over nearly three decades, we have evolved from a quantity surveying practice into a trusted project services partner supporting clients across the mining, energy, infrastructure, industrial and commercial sectors.

Our integrated approach combines experienced professionals with proven systems, disciplined project controls and effective oversight to improve project certainty, strengthen governance, enable better decision-making and protect value throughout the project lifecycle.

Today, R&R supports owners, developers, EPCM contractors and financial institutions across Africa and selected international markets, delivering practical solutions that contribute to successful project outcomes.

 **1997**

29 years of experience

 **200+**

Specialists across disciplines

 **3**

Offices

 **Africa-wide**

Project Experience

WHY R&R

More than specialist resources.

Successful projects require more than experienced people. They require the right expertise, governance and systems to maintain control, reduce risk and make informed decisions throughout the project lifecycle.

Our integrated approach combines technical, commercial and project delivery disciplines to provide independent oversight, improve visibility and deliver better project outcomes.

Why clients choose R&R

- ✓ Established track record since 1997
- ✓ Integrated commercial and project controls expertise
- ✓ Independent assurance and governance reviews
- ✓ Experience across Africa and selected international markets
- ✓ Multi-disciplinary project delivery capability
- ✓ Owner's Team and engineering management specialists
- ✓ Practical, commercially focused advice
- ✓ Solutions tailored to each client's requirements

| Integrated expertise across the full project lifecycle.

From strategic planning and project delivery to commercial management and specialist advisory, R&R provides multidisciplinary services that help clients successfully plan, deliver and optimise complex capital projects.



Owner's Team

Independent client representation providing integrated project leadership, governance and multidisciplinary expertise throughout the project lifecycle.



Project Management

Leading projects through effective planning, coordination, governance and execution to achieve successful outcomes.



Project Controls

Planning, scheduling, cost control, forecasting, performance reporting and project controls systems that provide visibility, accountability and informed decision-making.



Engineering Management & Oversight

Independent engineering leadership, technical assurance, owner representation and engineering governance from project development through to commissioning.



Quantity Surveying & Commercial Management

Quantity surveying, estimating, contract administration, procurement support and commercial strategy to strengthen financial control and maximise project value.



Advisory, Assurance & Commercial Resolution

Independent project reviews, governance assessments, forensic audits, claims management, dispute resolution and strategic advisory services that reduce risk and support better project outcomes.

Supporting complex projects across Africa.

From mining and infrastructure to renewable energy and industrial developments, R&R provides specialist expertise across a diverse range of sectors, supporting clients throughout the project lifecycle.

GEOGRAPHIC REACH

Supporting projects across Southern, Central and West Africa, with selected international project experience.



INDUSTRIES



Mining & Minerals



Renewable Energy



Industrial Facilities



Ports & Marine



Water & Utilities



Infrastructure



Oil & Gas



Rail



Commercial Buildings

WHO WE SUPPORT

Owners & Developers · Mining Houses · EPCM Contractors ·
Engineering Consultancies · Construction Contractors ·
Financial Institutions · Public Sector Organisations

Diamond Recovery Vessel AMV#3

MARINE MINING — NAMIBIA / SOUTH AFRICA

Owner's Team — Project Controls, Engineering Management, Quantity Surveying

CLIENT

De Beers / Debmarmine

PROJECT VALUE

US\$420m



DE BEERS GROUP

THE PROJECT

AMV#3, Debmarmine Namibia's 177-metre flagship and the largest diamond recovery vessel in the world, arrived in Cape Town from the Damen Mangalia shipyard in Romania to receive its diamond recovery and processing plant. The plant was constructed dockside as discrete modules, then lifted and transferred onto the vessel for final integration and commissioning — a build sequence that demanded exceptionally tight coordination between shore-based construction and shipboard installation.

R&R'S ROLE

As part of the Owner's Team, R&R provided integrated project controls, engineering management and quantity surveying throughout modular construction, vessel integration and commissioning, safeguarding cost, schedule and technical delivery.

Kamoa Copper Expansion

MINING & MINERALS — DRC

Independent Technical Expert · Cost · Schedule · Engineering · Operations

CLIENT	PROJECT VALUE
Ivanhoe	US\$3 Billion



THE PROJECT

Kamoa-Kakula, in the DRC's Central African Copperbelt, is one of the world's richest copper discoveries. Following its Phase 3 expansion, it ranks among the largest copper mining complexes globally and the largest on the African continent, with annualised production of roughly 600,000 tonnes — all on the lowest carbon intensity of any major copper mine.

R&R'S ROLE

Since 2020, R&R has served as Independent Technical Expert to Standard Bank and its lending syndicate on the Kamoa-Kakula copper development in the DRC. Through an ongoing programme of site visits and technical audit reporting, our team tracked and verified Cost, Schedule, Engineering, and Operations performance through construction and production ramp-up, giving lenders independent assurance as the project moved from Phase 1 steady-state into Phase 2 expansion.

Marikana K4 Shaft

MINING & MINERALS — SOUTH AFRICA

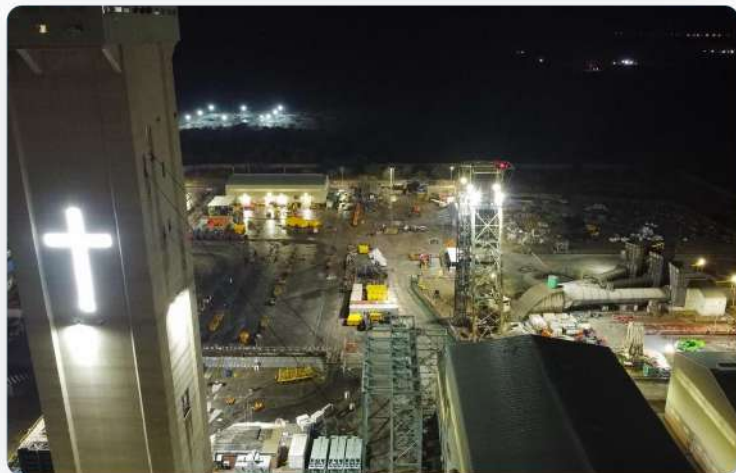
Owner's Team — Project Controls, Contracts Management,
Quantity Surveying

CLIENT

Sibanye-Stillwater

PROJECT VALUE

ZAR4 Billion



THE PROJECT

The reopening and redevelopment of K4 within Sibanye-Stillwater's Marikana complex, approved for development in early 2021 at a sanctioned capital expenditure of R4 billion. K4 is central to the long-term sustainability of Marikana, extending the operation's mine life to approximately 2070 — well beyond the remaining lifespans of the complex's other vertical shafts, most of which are expected to reach end of life within the next 20 years.

R&R'S ROLE

As part of the Owner's Team, R&R provided project controls, contracts management and quantity surveying support, safeguarding cost and schedule through project delivery and commissioning.

| Trusted by industry leaders.

We are proud to have supported leading organisations across mining, infrastructure, energy and industrial sectors, building long-term relationships founded on trust, professionalism and successful project delivery.



DE BEERS GROUP



IVANHOE
MINES

NORTHAM
PLATINUM HOLDINGS LIMITED

tharisa



Sibanye we are one
Stillwater



thungela

| Experienced leadership. Practical expertise.



**Thandolwakhe
Mhlongo**

Managing Partner

Commercial and contractual specialist with extensive experience across client and EPCM environments, spanning commercial management, contract administration, procurement, claims and multidisciplinary project delivery.



**Ross
Macgregor**

Managing Partner

Extensive experience across major capital projects in mining, infrastructure and renewable energy, with particular expertise in project delivery, project controls, planning, independent assurance and forensic project reviews.



**Van Aardt
Cloete**

Managing Partner

Experienced across mining, infrastructure, energy and industrial projects, integrating operational leadership, project delivery, commercial management, project controls and Owner's Team capability.

Managed capability, not just individual resources.

Our specialists don't operate in isolation. Dedicated discipline leads provide technical oversight, consistency and support across our project teams. Every R&R specialist is backed by discipline leadership, established systems and the wider capability of the business.

SUPPORTED BY SYSTEMS – DRIVEN BY DISCIPLINE

• ESTABLISHED SYSTEMS & GOVERNANCE

Structured systems and governance frameworks provide consistency, accountability and effective oversight across project delivery.

• STANDARDISED PROCESSES & TEMPLATES

Established procedures, workflows and templates support consistent ways of working across disciplines and projects.

• INTEGRATED PROJECT CONTROLS

Cost, schedule, change and performance are managed against established baselines, providing clear visibility of project performance.

• REPORTING & DECISION SUPPORT

Integrated reporting provides timely, reliable information to support informed decisions and proactive intervention.

01 MANAGING PARTNERS

Strategic Leadership

Executive Oversight

02 SUPPORTED BY THE WIDER BUSINESS

Operations

HR

Finance

Governance

03 DISCIPLINE LEADERSHIP

A dedicated discipline lead for:

Project Management

Project Controls Management

Planning & Scheduling

QS & Commercial Management

Engineering Management

Cost Control

Procurement

Document Control

04 PROJECT DELIVERY TEAMS

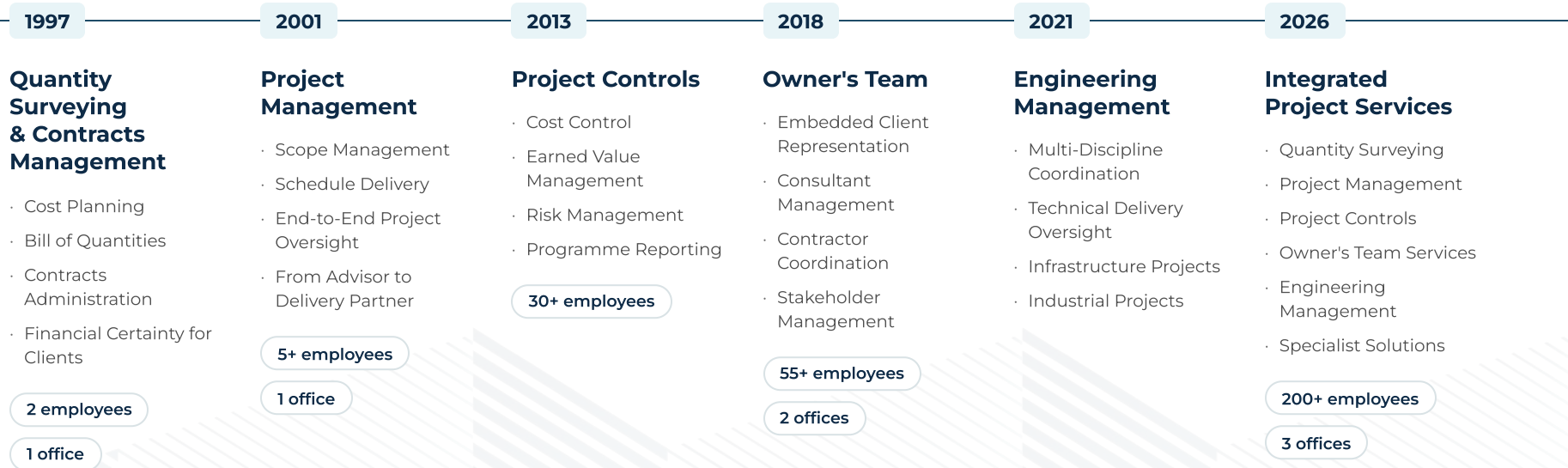
Individual Specialists

Discipline Teams

Integrated Owner's Teams

29 Years of Growth

From a two-person Quantity Surveying practice to a multi-disciplinary project services consultancy with 200+ specialists across three offices.





PEOPLE, COMMUNITY & TRANSFORMATION

Building more than projects.

At R&R, we believe sustainable growth includes investing in people, supporting transformation and contributing positively to the communities in which we work.

B-BBEE

Committed to meaningful, measurable transformation

Skills Development

Structured training and professional mentorship

Bursaries

Supporting the next generation of built-environment professionals

Community Initiatives

Contributing where we live and work

Local Supplier Development

Building capacity in local supply chains

Commitment to professional excellence.

COMPANY



ISO Certified



B-BBEE Level 1

CORPORATE MEMBERSHIPS



Association of South African
Quantity Surveyors



AACE International



Project Management
Institute



International Cost
Engineering Council

PROFESSIONAL REGISTRATIONS



SACQSP



ECSA



RICS



PMP



PSP

| Delivering certainty. Protecting value. Creating confidence.

Whether providing a single specialist or a fully integrated project delivery team, R&R combines experienced professionals, proven systems and practical expertise to help clients successfully plan, deliver and optimise complex capital projects.

01

Our commitment

A partnership approach focused on each client's success.

02

Better governance

Structured oversight and accountability at every stage.

03

Better visibility

Reliable data and reporting on cost, schedule and risk.

04

Better decisions

Informed choices made early, when they matter most.

05

Better project outcomes

Value protected across the full project lifecycle.

06

Greater confidence

Independent expertise and disciplined oversight throughout the project lifecycle

Independent expertise. Greater project confidence.

Every project presents unique challenges. Whether supporting a single discipline or delivering a fully integrated Owner's Team, R&R provides the expertise, systems and leadership needed to achieve successful outcomes.

Partner with R&R to bring greater certainty, stronger governance and lasting value to your next project.

OUR APPROACH

Every project is different, but our approach remains consistent.

We combine experienced professionals, proven systems and disciplined project controls to help clients make informed decisions, manage risk and achieve successful project outcomes.

Whether providing a single specialist or a fully integrated Owner's Team, we focus on practical solutions that strengthen governance, improve visibility and protect project value throughout the project lifecycle.

Understand

We take the time to understand the project, the client and the challenges before recommending solutions.

Integrate

Our specialists work seamlessly alongside client and project teams, providing independent expertise where it adds the greatest value.

Control

Through robust project controls, governance and commercial oversight, we improve visibility, manage risk and support informed decision-making.

Deliver

We remain focused on practical outcomes, protecting value, improving certainty and contributing to successful project delivery.

CONTACT

Let's build success together.

Every project presents unique challenges. Whether supporting a single discipline or delivering a fully integrated Owner's Team, R&R provides the expertise, systems and leadership needed to achieve successful outcomes. Partner with R&R to bring greater certainty, stronger governance and lasting value to your next project.



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Creating Confidence.

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